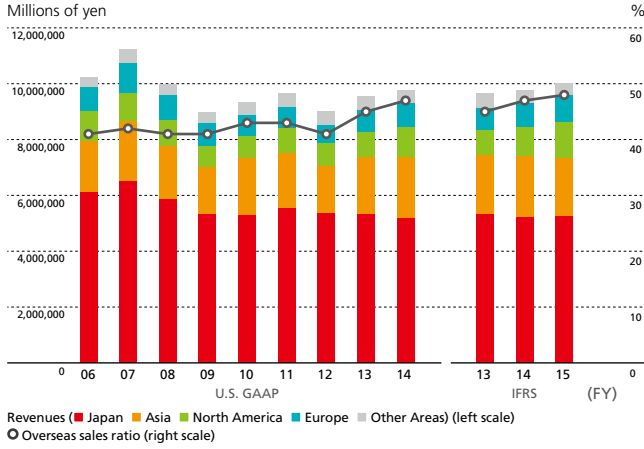
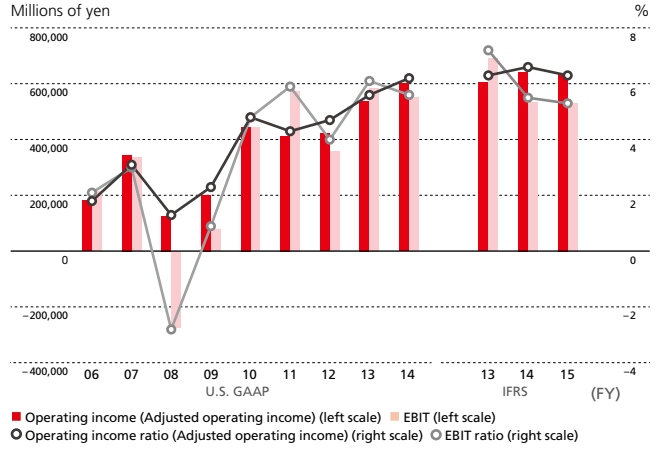


Financial and Non-Financial Highlights

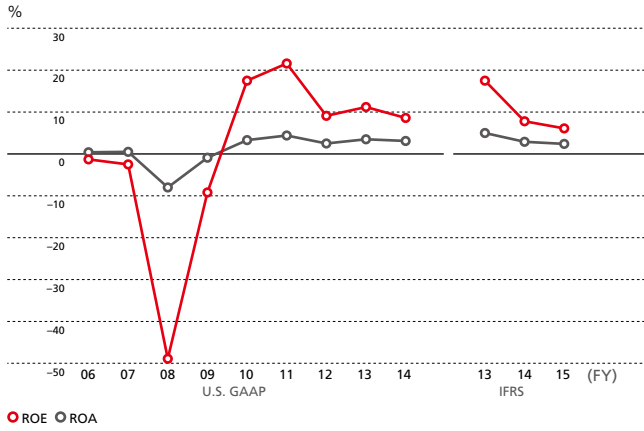
Revenues / Overseas sales ratio



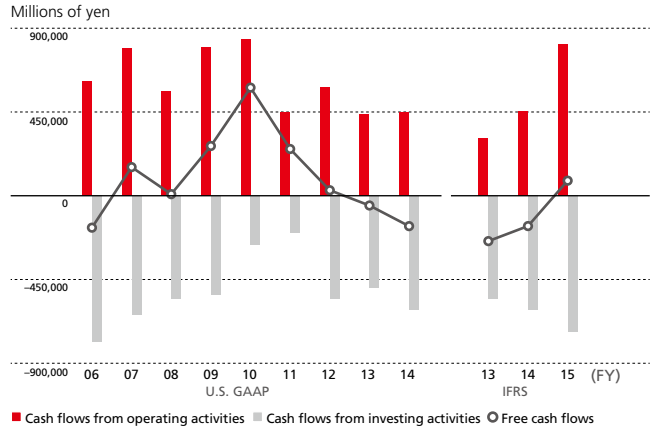
Operating income (Adjusted operating income) / Operating income (Adjusted operating income) ratio / EBIT / EBIT ratio



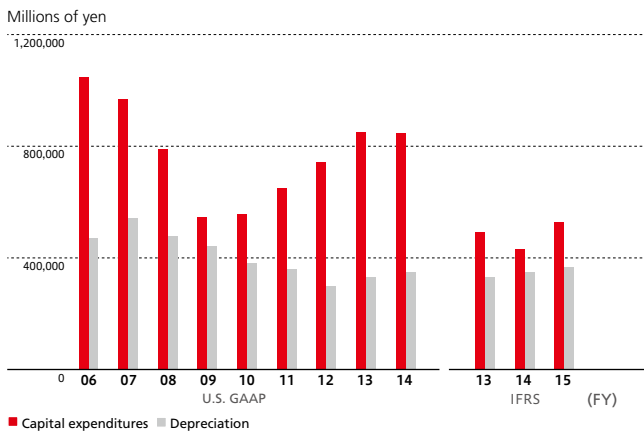
Return on equity (ROE) / Return on assets (ROA)



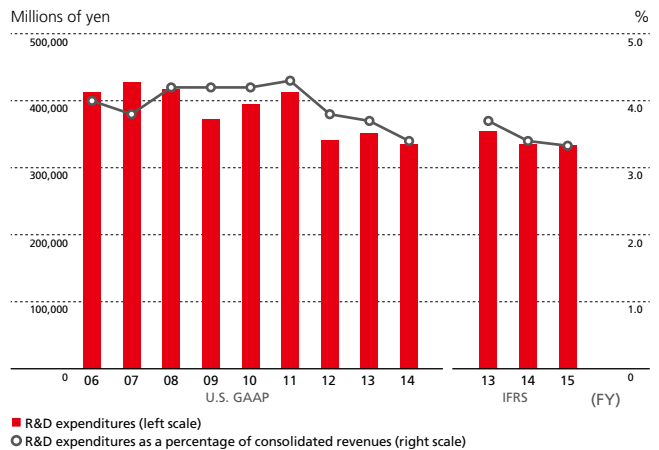
Cash flows



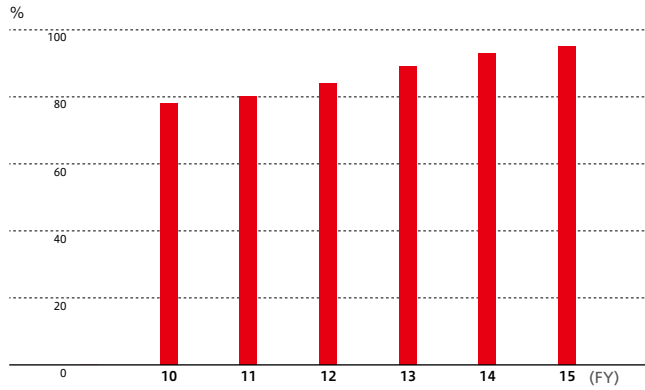
Capital expenditures*1 / Depreciation



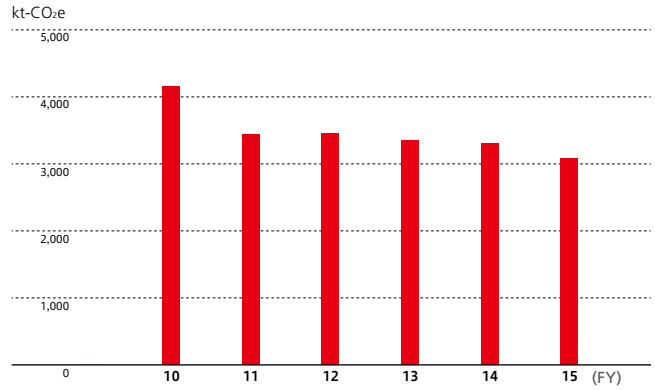
R&D expenditures / R&D expenditures as a percentage of consolidated revenues



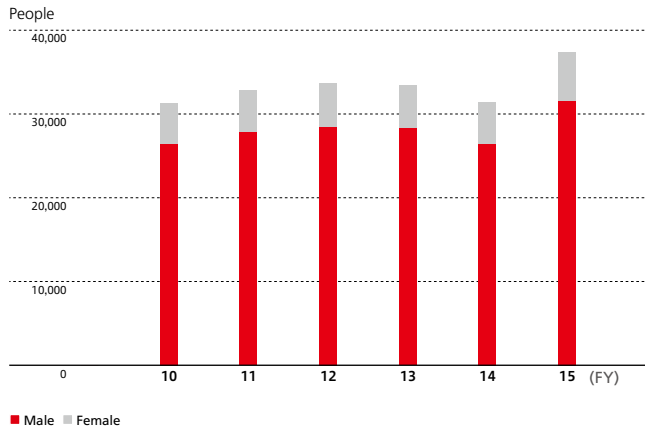
Eco-product sales ratio (sales revenues)



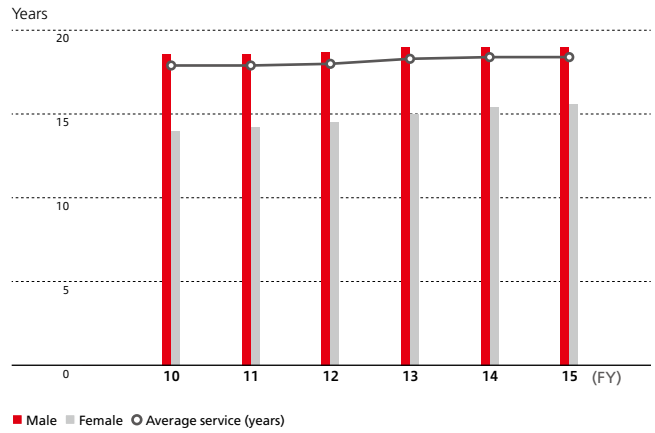
CO₂ emissions



Number of employees*2*3



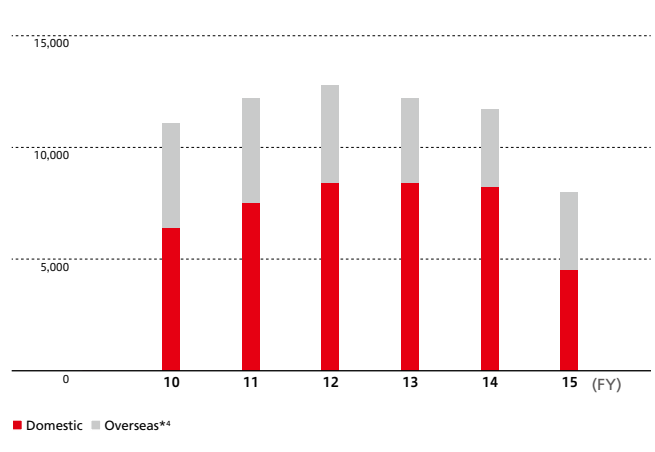
Average service (years)*3



Number and ratio of female managers*3



Number of registrations



*1 From fiscal 2013, capital investment is stated exclusive of investment in lease assets classified as finance leases.

*2 Number of full-time employees

*3 Hitachi, Ltd.

*4 Total number of patents registered in the United States, Europe, and China. The number of patents registered in Europe is based on European patent applications under European Patent Convention (EPC).